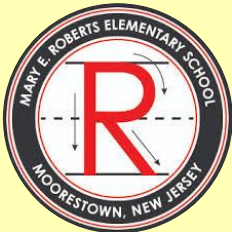




# Moorestown Township Public Schools

2023 - 2024 Budget Workshop

March 7, 2023



# Goals for budgetary alignment

- **Goal 1** - Sustain and expand upon instructional supports developed during the last three years to address identified learning needs.
- **Goal 2** - Sustain and expand upon the level of social and emotional learning support developed during the last three years to address student wellness.
- **Goal 3** - Expand upon district systems that ensure safety and security across all facets of district operations.

# 2023 - 2024 Budget Development

- Goals for budgetary alignment
- Budget Development Process
- Budget Highlights
- Revenues - Tax Levy, State Aid, Fund Balance, Other
- Appropriations - Salaries, Benefits, Capital Outlay, Other
- Budget Adjustments
- Budget Introduction
- Tax Impact

# Budget Development Process

- Goals created through stakeholder input and district data review
- Budget Manual created with enrollment projections and per pupil building based budgets developed
- School administration developed building level budgets with input from the faculty and content Supervisors
- Central administration evaluated the needs of the District related to Technology, Curriculum, Personnel, and Facilities
- Revenue and Appropriations are updated based on finalized numbers
  - Tuition updates - Out of district and received students
  - Benefit and insurance renewal updates
  - District personnel updated for retirements, movements, student needs, and enrollment driven changes as needed
  - State Aid release

# Budget Development Process - Budget Calendar

- November - February - Administration works to compile building and department budgets based on 2023-2024 Budget Manual
- Budgetary goals are created based on stakeholder input
- Jan 17th and February 7th - Budget update provided to F&O Committee
- Jan 23rd - Draft budget created with hold harmless budget
- February 28th - Governor's Budget Address
- March 2nd - Release of State Aid figures
- **March 7th - Board Budget Workshop to discuss 23/24 Draft Budget**
- Week of March 13th - Work will continue to prioritize district needs and balance remaining budget
- March 21st - Budget Introduction and Approval to submit to the County
- March 22nd - Budget submitted to the County for State review
- April 25th - 2023 - 2024 Budget Adoption and Public Hearing

# Budget Highlights - Curriculum & Instruction

Goal Connection: Educational Supports (1)

## Curriculum Writing

- ELA curriculum for 6-8  
plus 5 other new curricula in other content areas
- Continued revisions and standards updates needed for QSAC compliance
- AP Course transition to digital platform
- Begin Multilingual Learner (ESL) curriculum rewrite

## Curricular Resources

- Textbooks & Digital Learning Access renewals supporting 23 courses/curricular programs
- Digital Instructional and Assessment platforms

## Professional Development

- District Focal Points:
  - Multi-Tiered Systems of Support
  - Multilingual Learners (ELL)
  - Diversity, Inclusion, & Cultural Responsiveness
- Teacher presenters/ Outside presenters, State/Regional conferences
- AP Summer Institutes
- New Teacher Orientation
- Best Practice series
- Embedded Support teams to support K-8 Math Pilot

# Budget Highlights - Curriculum & Instruction

Goal Connection: Educational Supports (1), SEL Supports (2)

## Support for Student Learning

- Continued PD and Curricular Resource focus on small group/guided instruction
- Smaller Class Size at Grade 1 to provide more intensive support for development of foundational skills
- Dyslexia Therapist (New)
- Intervention Support Staff (Maintain from Grant)

## Support for Student Wellness

- Year 1 (WAMS) and Year 2 (UES) SEL programming adoption - Character Strong
- Professional Development focus on fostering diversity, inclusion, and sense of belonging in classrooms and schools
- District Mental Health Professional (Maintain from Grant)
- Care Solace - Online Platform for Counseling Service Referrals (Maintain from Grant)

# ***Into Literature 6-8 ELA Curriculum Adoption***

Goal Connection: Educational Supports (1)

- **Six-year Package for Curricular Program Resources**
  - Supports literacy learning for 970 students in 3 grade levels
  - Module-based building of content and skills knowledge using whole and small group instruction
  - Students engage in research and inquiry-based learning using a balance of rich literary and informational grade-level texts
- **Professional Development for Implementation**
  - Embedded and on-site training support for Gr 6-8 Teaching staff
- **Summer Curriculum Writing (40 Hrs/course, 5 courses)**



# Budget Highlights - Technology

## Goal Connection: Educational Supports (1) & District Systems (3)

- Maintenance of 1:1 program
  - 1 grade of Windows laptops (replace current grade 7 devices from 2015)
  - 1 grade of Chromebooks that are no longer supported by Google
- Wireless access point (AP) replacement and expansion
  - Piloted 40 new AP's in 22-23. Replace the remaining 350 in 23-24
  - Better coverage, capacity, and throughput
- New workorder and asset management system
- Security camera additions/replacements
  - Principals' requests for more coverage
  - Support for weapon detection system integrated into existing security
- Security Audit
  - Outside firm to review several aspects of our overall security position
- Expansion of EDR and MFA
  - Security software/processes that help ensure user authorization and system integrity
  - Helps move us toward a better tier of cyber insurance coverage

# Budget Requests - Human Resources

Goal Connection: Educational Supports (1) & SEL (2)

## Original Requests:

- 11 Full time positions
- 11 Part time positions

## Remaining Requests:

- 5 Full time positions
- 3 Part time positions

## Decision Making Process:

- Prioritized 2.8 positions originally supported through grant sources.
- Identified the new needs to support programming and student needs connecting Goal 1, Educational Support & Goal 2, SEL support.

# Budget Highlights - Operations

## Goal Connection: District Systems (3)

- Capital Outlay
  - PA System Upgrades and Replacements (WAMS, UES, and Baker)
  - Replacement of aging carpet
  - Door Access controls
  - Various repairs and upgrades to existing sites and systems
- Security software and system upgrades
- Budgetary and Personnel System replacement
- LED project in lease purchase to help offset cost of lease
- Transportation Highlights
  - Contract renewals at 5.89%
  - Driver salaries reviewed
  - Additional cameras budgeted for buses
- Facilities Maintenance - Truck replacement to manage aging fleet

# Budget Development Process - Initial Budget

		Prior Year	Current Year	Future Year		
		<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>Increase / (Decrease)</u>	<u>% Change</u>
<b>Revenues:</b>						
	Tax Levy	67,233,217.00	68,772,677.00	70,148,131.00	1,375,454.00	2.00%
	State Aid	4,368,146.00	4,886,365.00	4,886,365.00		0.00%
	Extraordinary Aid	700,000.00	750,000.00	800,000.00	50,000.00	6.67%
	Other:					
	Tuition	1,830,000.00	1,925,000.00	1,904,000.00	(21,000.00)	-1.09%
	Interest	24,000.00	24,000.00	50,000.00	26,000.00	108.33%
	Pay to Participate and Parking Fees	150,000.00	150,000.00	150,000.00		0.00%
	Rentals	230,000.00	242,500.00	255,000.00	12,500.00	5.15%
	Miscellaneous	308,060.00	267,142.00	-	(267,142.00)	-100.00%
	Revenue Generation	389,375.00	334,375.00	334,375.00		0.00%
	Special Education Medicaid Initiative	41,391.00	47,927.00	52,186.00	4,259.00	8.89%
	Budgeted Fund Balance	2,898,751.00	3,314,566.00	3,778,493.00	463,927.00	14.00%
	<b>Total Revenues</b>	<b>78,172,940.00</b>	<b>80,714,552.00</b>	<b>82,358,550.00</b>	<b>1,643,998.00</b>	<b>2.04%</b>

# Budget Development Process - Initial Budget

<u>Appropriations:</u>		<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>Increase / (Decrease)</u>	<u>% Change</u>
Salaries		47,582,160.70	49,035,060.38	51,708,270.29	2,673,209.91	5.45%
Benefits:						
	FICA	830,000.00	846,600.00	866,000.00	19,400.00	2.29%
	Pension	1,008,044.00	1,154,544.00	1,344,000.00	189,456.00	16.41%
	Health Benefits	13,292,589.24	13,739,312.60	14,502,332.00	763,019.40	5.55%
	Tuition	113,300.00	113,300.00	113,300.00	-	0.00%
	Retirement Payout	278,146.00	117,941.00	360,000.00	242,059.00	205.24%
	Workers Compensation	433,313.34	484,797.53	518,950.00	34,152.47	7.04%
	Unemployment	50,000.00	50,000.00	50,000.00	-	0.00%
	Total Benefits	16,005,392.58	16,506,495.13	17,754,582.00	1,248,086.87	7.56%
Other:						
	Professional Fees	1,714,696.97	2,149,060.62	2,253,355.37	104,294.75	4.85%
	Purchased Services	6,400,892.10	6,646,488.74	7,246,637.66	600,148.92	9.03%
	Student Tuition	3,105,120.00	2,868,287.58	2,772,154.00	(96,133.58)	-3.35%
	Professional Development and Travel	162,870.00	177,345.40	283,381.80	106,036.40	59.79%
	Supplies	2,870,202.31	3,074,101.15	3,270,431.38	196,330.23	6.39%
	Other	152,452.34	122,060.00	146,568.00	24,508.00	20.08%
	Capital Outlay	179,153.00	135,653.00	11,171,813.00	11,036,160.00	8135.58%
	Total Other	14,585,386.72	15,172,996.49	27,144,341.21	11,971,344.72	78.90%
	Total Appropriations	78,172,940.00	80,714,552.00	96,607,193.50	15,892,641.50	19.69%
	Surplus / (Deficit)	-	-	(14,248,643.50)		

# Revenues

- **Local Tax Levy** - 2% increase is \$1,375,454
- **State Aid** - Initially budgeted flat. Actual = \$525,691 increase.
- **Budgeted Fund Balance** - Budgeted fund balance is composed of the prior year (2021 - 2022) *audited excess surplus* plus allowable adjustments for any free general fund excess balances *projected* as of June 30, 2023. - \$463,927 increase
- **Other Revenue Sources:** Tuition (individuals, preschool, extended Kindergarten, other districts), facility rentals, extraordinary aid, pay to participate, parking, shared services, banking interest, etc... - \$195,383 decrease

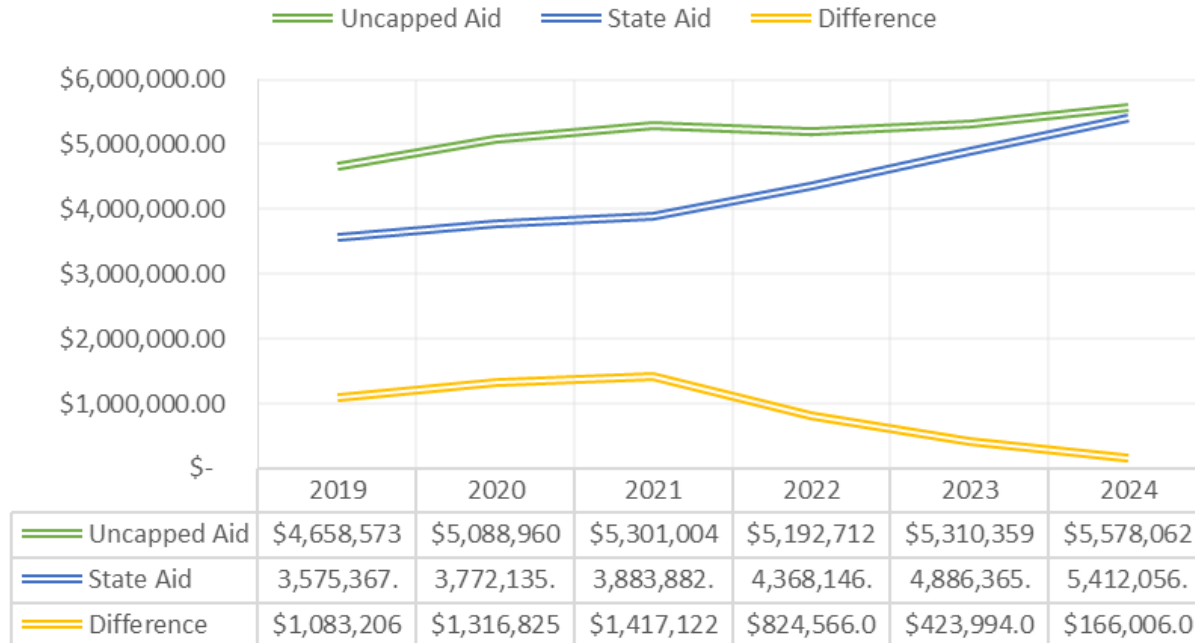
# Revenues (Tax Levy)

- Budget contains two separate levies:
  - General Fund Levy accounts for the Districts annual operating budget (salaries, benefits, supplies, purchased services, maintenance, transportation, etc.) - \$70,148,131 budgeted
  - Debt Service Levy accounts for the Districts long-term capital projects that were previously approved by the taxpayers in a referendum - \$4,465,471 budgeted in preliminary budget

TAX LEVY HISTORY					
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>
<i>General Fund</i>	64,194,749	65,728,644	67,233,217	68,772,677	70,148,131
<i>General Fund Tax Change %</i>	2.00%	2.39%	2.29%	2.29%	2.00%
<i>Debt Service Fund</i>	4,751,391	4,693,087	4,586,308	4,511,666	4,465,471
<i>Debt Service Fund Change %</i>	-0.91%	-1.23%	-2.28%	-1.63%	-1.02%
<i>Total Tax Levy</i>	68,946,140	70,421,731	71,819,525	73,284,343	74,613,602
<i>Overall Levy Change %</i>	1.79%	2.14%	1.98%	2.04%	1.81%
<i>Rateables</i>	4,049,750,899	4,070,631,879	4,091,976,402	4,112,989,278	4,131,717,534
<i>Effective Tax Rate Increase</i>	1.70%	1.73%	1.76%	1.78%	1.81%

# Revenues (State Aid)

## STATE AID - UNCAPPED AID VS. ACTUAL AID



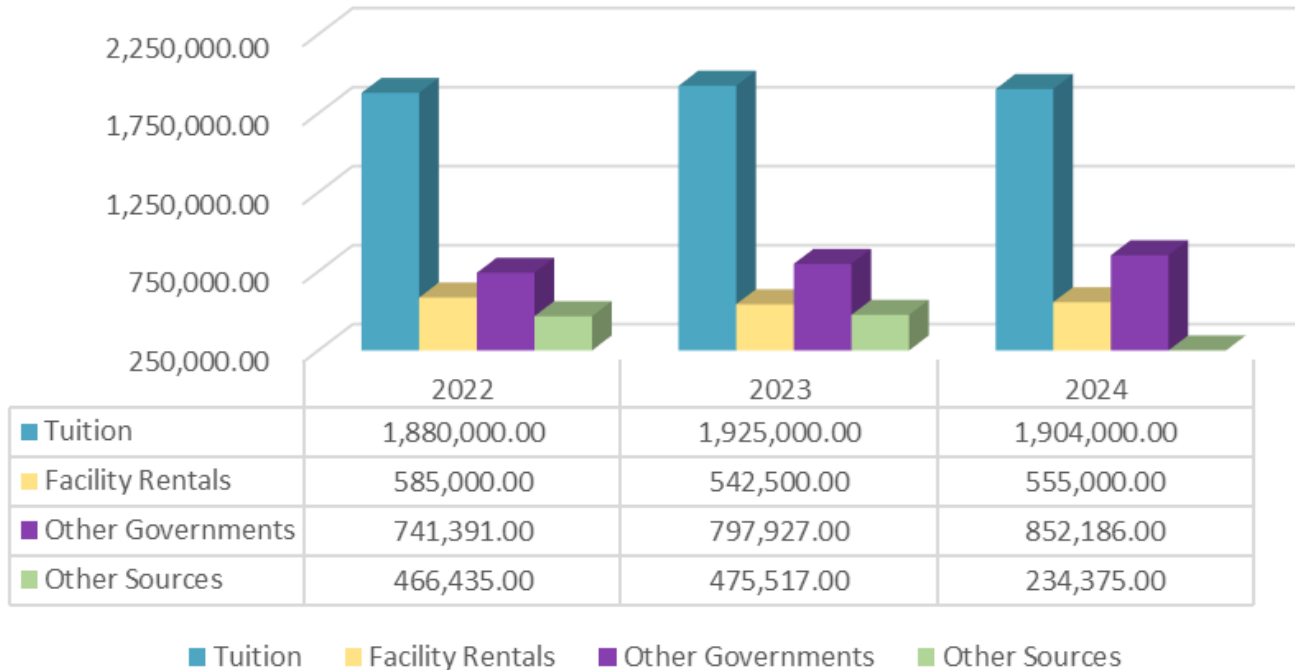


# Revenues (Extraordinary Aid)

	2019-20	2020-21	2021-22	2022-23
Total costs in excess of Ex-aid eligibility	\$5,995,081	\$5,510,888	\$6,493,427	
Amount of eligible expenses applied for	\$2,307,202	\$2,144,366	\$2,852,117	
Amount factored into approved budget	\$600,000	\$600,000	\$750,000	
Actual amount awarded	\$1,442,947	\$1,931,945	\$2,392,527	
Differential	\$842,947	\$1,331,945	\$1,642,527	
Percentage of overall cost awarded	24.07%	35.06%	36.85%	
Percentage budgeted for	26.01%	27.98%	26.30%	
Actual percentage awarded of eligible expenses	62.54%	90.09%	83.89%	
NJ State Extraordinary Aid Appropriation	\$275,000,000	\$400,000,000	\$420,000,000	\$420,000,000

# Revenues (Other Sources)

Other Revenue Sources - Three Year Comparison



# Appropriations

- Salaries - Year 2 of 3 with MEA Contract. MAA contract expires 6/30/23.
- Insurance - Originally projected a 5% increase.
  - Health insurance - 6.40% confirmed increase
  - General insurance - 7.50% confirmed increase
  - Student accident - 1.0% confirmed increase
- Instructional Supplies and Materials - School budgets at per pupil allocations
- Departmental Budgets
  - Curriculum
  - Technology
  - Administration
  - Facilities
  - Transportation
- Capital Outlay

# Appropriations

- Operations - Increase anticipated for fuel and contracted transportation services. Bus Driver rates were reviewed and compared to surrounding districts.
- Minimum Wage Impact
- Winter Track - Included in preliminary budget - \$40,000
- Budgetary CPI from State of NJ - 5.89%

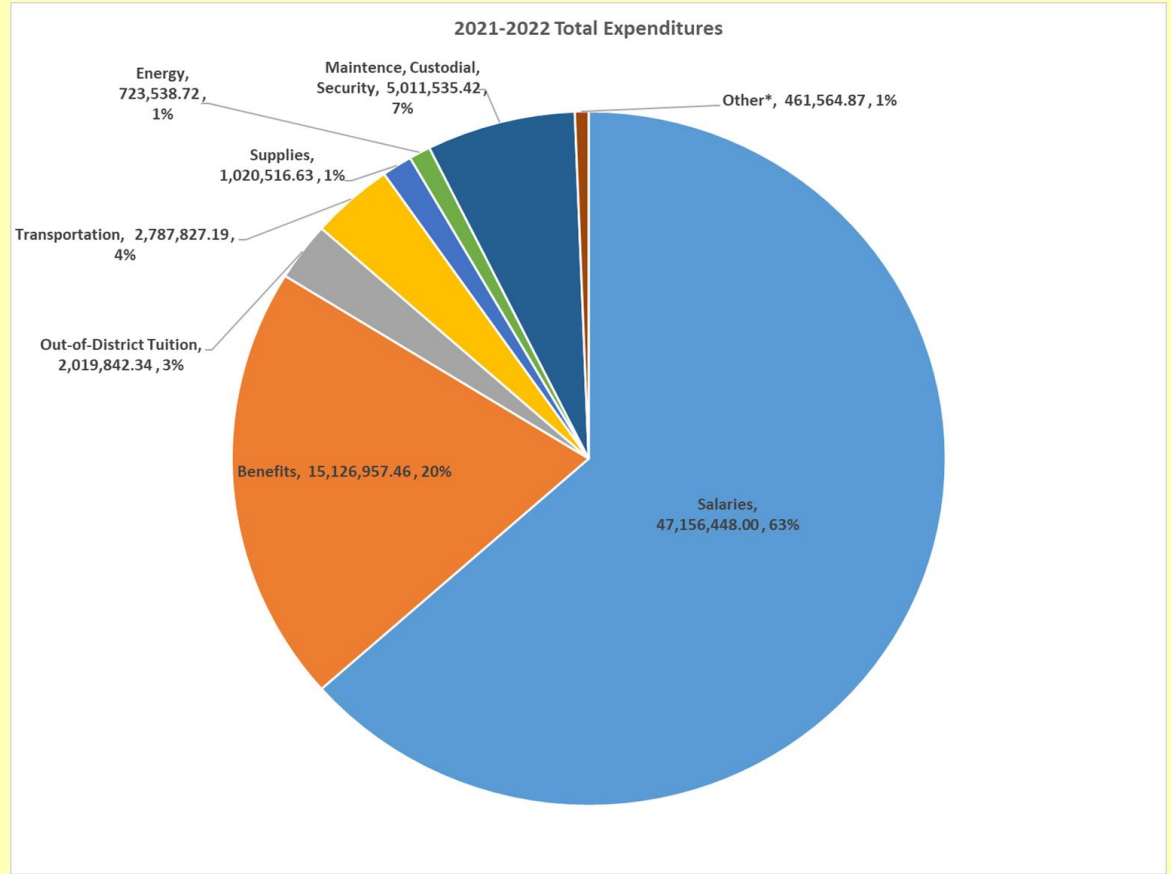
Local Public Contracts Law – Current “Index Rate” – In Effect as of February 15, 2023

**2022 4<sup>th</sup> Quarter Calculation = 8.00%**

This index rate calculation was current as of the posting date it was published.

# Appropriations - 21/22 Audited

- How is it actually spent?
- \* = Other includes Capital Outlay, SDA charge, Professional Services, Purchased Technical Services, Travel, Memberships, and transfers to other funds.



# Adjustments Made to Date

- **Staffing** - New position requests adjusted / removed from budget, existing staff adjustments (retirements and LOA) and minimum wage adjustments - \$751,778
- **Benefits** - \$53,686
- **Department / Building budgets** - \$325,352
- **Capital outlay** - \$9,703,200
- **Lease purchase** - \$422,283 reduction in requests which resulted in a \$84,688 reduction in annual payment (4.25% interest rate expected)
- **Additional State Aid** - \$525,691

# Current Status - Revenue

		Prior Year	Current Year	Futur Year		
		<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>Increase / (Decrease)</u>	<u>% Change</u>
<b>Revenues:</b>						
	Tax Levy	67,233,217	68,772,677	70,148,131	1,375,454	2.00%
	State Aid	4,368,146	4,886,365	5,412,056	525,691	10.76%
	Extraordinary Aid	700,000	750,000	800,000	50,000	6.67%
	Other:					
	Tuition	1,830,000	1,925,000	1,904,000	(21,000)	-1.09%
	Interest	24,000	24,000	50,000	26,000	108.33%
	Pay to Participate and Parking Fees	150,000	150,000	150,000	-	
	Rentals	230,000	242,500	255,000	12,500	5.15%
	Miscellaneous	308,060	267,142	-	(267,142)	-100.00%
	Revenue Generation	389,375	334,375	334,375	-	
	Special Education Medicaid Initiative	41,391	47,927	52,186	4,259	8.89%
	Budgeted Fund Balance	2,898,751	3,314,566	3,778,493	463,927	14.00%
	<b>Total Revenues</b>	<b>78,172,940</b>	<b>80,714,552</b>	<b>82,884,241</b>	<b>2,169,689</b>	<b>2.62%</b>

## Current Status - Appropriations

					Increase / (Decrease)	% Change
Appropriations:		2021-2022	2022-2023	2023-2024		
Salries		47,582,160.70	49,035,060.38	50,956,491.91	1,921,431.53	3.92%
Benefits:						
FICA		830,000.00	846,600.00	866,000.00	19,400.00	2.29%
Pension		1,008,044.00	1,154,544.00	1,344,000.00	189,456.00	16.41%
Health Benefits		13,292,589.24	13,739,312.60	14,447,332.00	708,019.40	5.15%
Tuition		113,300.00	113,300.00	113,300.00	-	0.00%
Retirement Payout		278,146.00	117,941.00	360,000.00	242,059.00	205.24%
Worker's Compensation		433,313.34	484,797.53	547,107.00	62,309.47	12.85%
Unemployment		50,000.00	50,000.00	50,000.00	-	0.00%
Total Benefits		16,005,392.58	16,506,495.13	17,727,739.00	1,221,243.87	7.40%
Other:						
Professional Fees		1,714,696.97	2,149,060.62	2,234,796.23	85,735.61	3.99%
Purchased Services		6,400,892.10	6,646,488.74	7,158,297.09	511,808.35	7.70%
Student Tuition		3,105,120.00	2,868,287.58	2,772,154.00	(96,133.58)	-3.35%
Professional Development and Travel		162,870.00	177,345.40	191,421.80	14,076.40	7.94%
Supplies		2,870,202.31	3,074,101.15	3,145,079.53	70,978.38	2.31%
Other		152,452.34	122,060.00	145,428.00	23,368.00	19.14%
Capital Outlay		179,153.00	135,653.00	1,468,613.00	1,332,960.00	982.62%
Total Other		14,585,386.72	15,172,996.49	17,115,789.65	1,942,793.16	12.80%
Total Appropriations		78,172,940.00	80,714,552.00	85,800,020.56	5,085,468.56	6.30%
Surplus / (Deficit)		-	-	(2,915,779.56)		



# Tax Impact

## 2022-2023

	<u>Tax Levy</u>	<u>Tax Rate</u>	<u>Ratables</u>
General Fund	\$ 68,772,677	1.672%	\$ 4,112,989,278
Debt Service	\$ 4,511,666	0.110%	
Total tax rate	\$ 73,284,343	1.782%	\$ 4,112,989,278

## 2023-2024 Proposed

	<u>Tax Levy</u>	<u>Tax Rate</u>	<u>Ratables</u>
General Fund	\$ 70,148,131	1.698%	\$ 4,131,717,534
Debt Service	\$ 4,465,471	0.108%	
Total tax rate	\$ 74,613,602	1.806%	\$ 4,131,717,534

## Difference

	<u>Tax Levy</u>	<u>Levy Change</u>	<u>Tax Rate Change</u>
General Fund	\$ 1,375,454	2.000%	0.026%
Debt Service	\$ (46,195)	-1.024%	-0.002%
Total Differences	\$ 1,329,259	1.814%	0.024%

## Tax Impact - Annual

Assessed Value	Current Year School Levy	Future Year School Levy	Tax Year Increase
\$ 311,559.00	\$ 5,551.29	\$ 5,626.36	\$ 75.07
\$ 361,559.00	\$ 6,442.18	\$ 6,529.30	\$ 87.12
\$ 411,559.00	\$ 7,333.07	\$ 7,432.24	\$ 99.17
<b>\$ 461,559.00</b>	<b>\$ 8,223.96</b>	<b>\$ 8,335.17</b>	<b>\$ 111.22</b>
\$ 511,559.00	\$ 9,114.85	\$ 9,238.11	\$ 123.26
\$ 561,559.00	\$ 10,005.74	\$ 10,141.05	\$ 135.31
\$ 611,559.00	\$ 10,896.62	\$ 11,043.98	\$ 147.36

## Tax Impact - Monthly

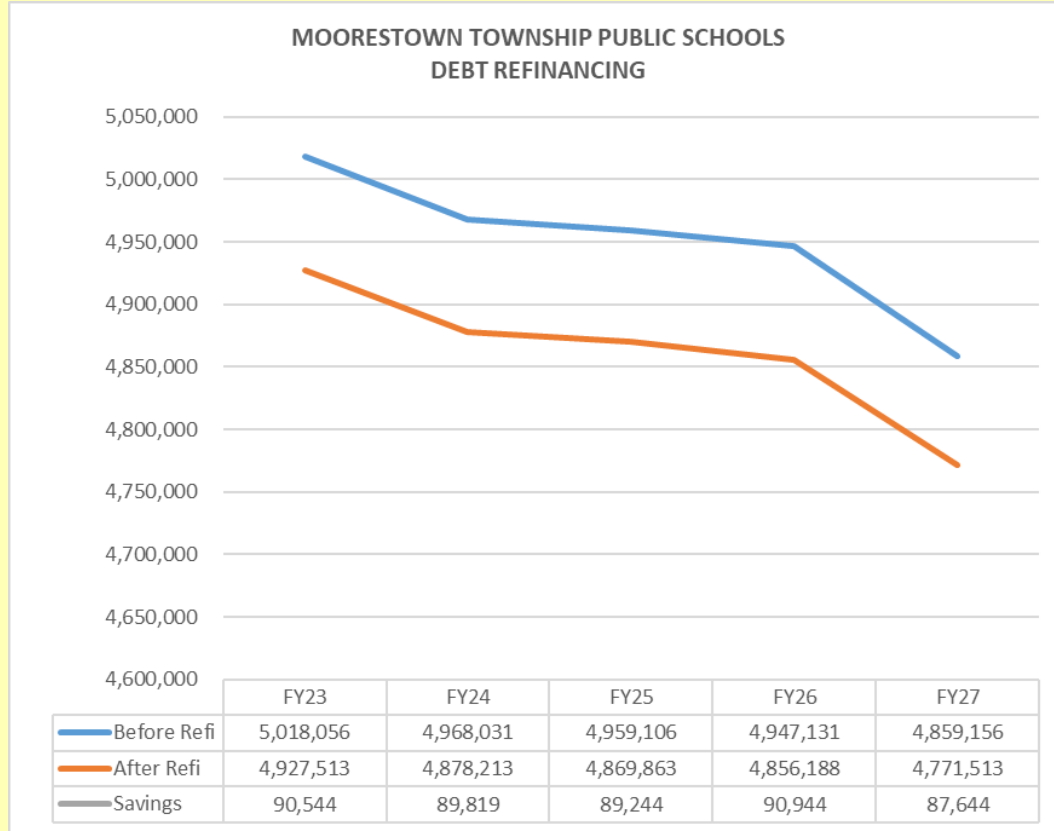
Assessed Value	Current Year School Levy	Future Year School Levy	Tax Year Increase
\$ 311,559.00	\$ 462.61	\$ 468.86	\$ 6.26
\$ 361,559.00	\$ 536.85	\$ 544.11	\$ 7.26
\$ 411,559.00	\$ 611.09	\$ 619.35	\$ 8.26
<b>\$ 461,559.00</b>	<b>\$ 685.33</b>	<b>\$ 694.60</b>	<b>\$ 9.27</b>
\$ 511,559.00	\$ 759.57	\$ 769.84	\$ 10.27
\$ 561,559.00	\$ 833.81	\$ 845.09	\$ 11.28
\$ 611,559.00	\$ 908.05	\$ 920.33	\$ 12.28

Note - Ratables are estimated, pending May finalized appeals

# Debt Service

- **Outstanding Debt**
  - **2003 Issuance - Refinanced 2012 - Refinanced 2021**
    - Originally used for renovations at MHS, WAMS, Baker, Roberts, and South Valley and to acquire Bridgeboro fields and make athletic improvements
    - \$29,101,000 Issued
    - \$6,480,000 Outstanding
    - Final payment January 15, 2029
  - **1999 Issuance - Refinanced 2005 - Refinanced 2015**
    - Originally used for building UES and various renovations at MHS and WAMS
    - \$29,198,000 Issued
    - \$8,575,000 Outstanding
    - Final payment January 1, 2029
  - **2014 Issuance**
    - Originally used for Roberts, South Valley, Baker, UES, WAMS, and MHS
    - \$29,130,000 Issued
    - \$21,730,000 Outstanding
    - Final payment July 15, 2036

# Debt Service Refinancing



# Items to Consider to Close Remaining Deficit

- **Department / Building budgets** - Further reductions in supplies, materials and equipment
- **Personnel** - Further prioritization of staffing requests and review of existing staff allocations for efficiency
- **Staffing** - Reductions to current staffing levels to cover deficit
- **Capital Outlay** - Prioritize and fund through Reserve Accounts
- **Revenue projections** -
  - JIF and SHIF Dividends
  - Extraordinary Aid
  - Fund balance is being reviewed to determine if any additional amounts would be recommended for inclusion in budgeted fund balance
- **Items considered in the past** - Transportation adjustments, Co-curricular & Athletic Activity adjustments



# 2023 - 2024 Budget Workshop

*Thank you for your continued support.*

